

# Why do They Need Training? LPM for All is Critical to Your Success

By Carla Landry on October 15, 2019

Circa 2009. Enter legal project management. Of course, successful lawyers have always done some form of LPM. It was how they anticipated costs, risks and scheduling, as well as managed the seemingly elusive billable hour. But the best systems are repeatable and documented, and these ad hoc managerial methods existed only between the ears of the partner-in-charge.

LPM just makes good financial sense. Consequently, it took hold and is here to stay. All around the country, law firms are training project managers. But what about the rest of the folks? Here's why they need training, too.

#### **Legal Project Management is the New Black**

Nowadays, most companies have mounting internal pressures to select, if not the low-cost provider, the one that provides the most <u>value</u>. So, a greater number of business clients are demanding LPM from their law firm partners, both large and <u>small</u>. This allows them to more tightly anticipate and control legal expenses and assure stakeholders that they are good stewards over their fiduciary responsibilities.

How can law firms ensure that they are delivering value? Through better systems and processes. The <u>processes</u> that underpin systemic LPM ensure consistency and replicability, the two things that virtually guarantee, not just efficient client service, but better profitability for the firm, as well. Okay, maybe guarantee is too strong a word. But, if you bake the right processes into your LPM, you have the recipe for solid success.

Which is why it's so important to make sure that everyone is on board. You can't stop, though, at just putting the LPM system in place, training project managers, and sending out a memo to the masses. In order for change to occur—and really stick—you'll need to ensure that what you are doing is accessible, i.e, understood, attainable and appreciated.

## **Changing Minds and Cultures**

LPM is a culture change. If you don't believe it, join the <u>one-third of companies</u> who have tried to improve processes by focusing on tasks and minimizing the people. Culture is not only "how we do things around here," it embraces the expectations, values, ethics and goals of the people who make up your firm.

This is where effective training comes in. Training creates a shared experience and helps build collaboration and transparency, fostering the attitude you need to meet your objectives. That's something you can't accomplish with a memo.

Training doesn't create firm culture. But if your people have neither the skills nor the knowledge to embrace the new normal, you'll never fully realize the many benefits of LPM. Successful project management may be a function centered in one individual, but it requires the cooperation of all.

Not everyone needs to undergo the type of rigorous LPM training necessary to be in charge. There are many people,



however, who can support the delivery of exceptional value to your clients. These people must have a basic grasp of the fundamentals of LPM, and also understand the benefits for the firm and its clients.

## Small Time Investment, Big Payoff

Contrary to when we were actual students, we may wish for the luxury of taking days to learn something new. In the real world, we're lucky to have two hours to read a book. That's why our online <u>LPMAware</u> training course is just 40 minutes. This program gives the learner that baseline understanding of LPM so they can embrace the new normal. Plus, it's interactive and easily customizable to your firm, with videos, animation, and questions to engage the busy adult learner. Users can take it at their own pace, on a laptop or tablet. It also permits tracking through your firm's learning management system, if you have one, or the host site.

## Who's the Training For?

Whether your firm has already implemented LPM or they are just thinking about it, this course works. LPMAware is being used to educate timekeeping populations within firms, including lawyers, administrators, staff and next generation project managers. For the value it delivers, LPMAware is the most convenient and cost-effective solution to workforce LPM training.

#### What Do You Think?

What's been your experience with inculcating the LPM culture in your firm? I'd love to hear your comments below.

If you would like more information about our online LPM training or if I can help with other aspects of your implementation, please <u>contact me</u>.